## EVALUATING QUALITY ASSESSMENT DATA IN A ERASMUS MUNDUS MASTER

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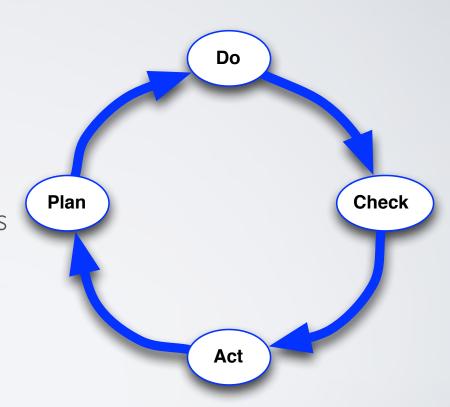
#### CONTENTS

- I. Introduction: applying PDCA to a masters degree
- 2. The EMQAL: Erasmus Mundus Master in Quality in Analytical Laboratories
- 3. Quality Management and Quality Assessment in the EMQAL

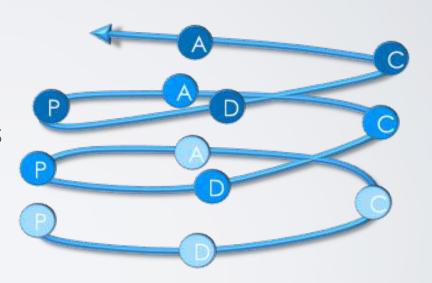
#### I. INTRODUCTION

Applying the Plan-Do-Check-Act cycle to the management of a Master degree

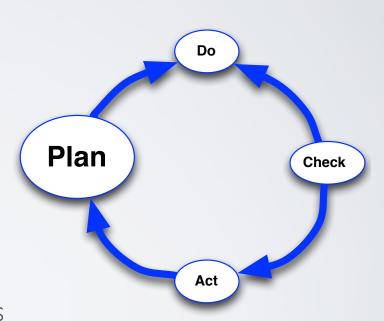
- Plan
  - define objectives
  - define solutions/processes
- · Do
  - implement solutions/processes
- Check
  - measure results
- Act
  - make adjustments



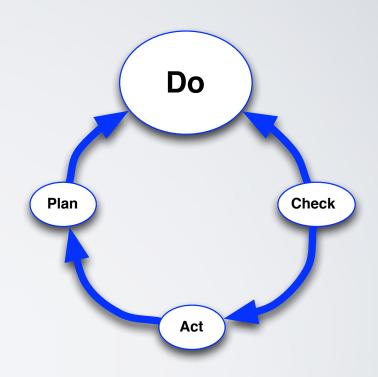
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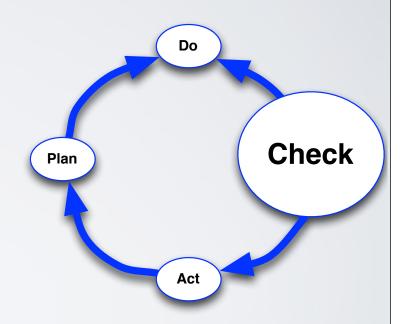
- Plan
  - define objectives
  - define solutions/processes
- In a master course:
  - designing the course
    - creating a study plan
      - defining contents
      - defining learning objectives
    - designing the structure of classes
      - number and format of classes
  - assuring there are sufficient resources
    - teaching staff, classrooms, labs, ...
  - defining responsibilities
    - course director, teaching staff...



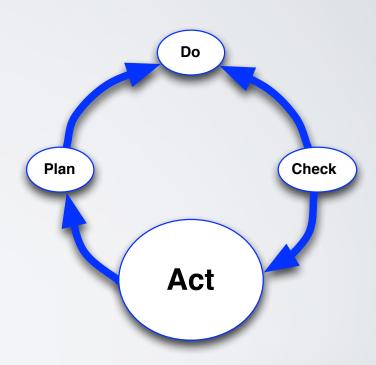
- · Do
  - implement solutions/processes
- In a master course:
  - attract students
  - run the course
    - teaching classes
    - evaluating students
    - recording grades
    - issuing certificates and diplomas
    - •



- Check
  - measure results
- In a master course:
  - Student performance
    - grades, % approval, ...
  - Student perception
    - questionnaires
  - Success of alumni



- Act
  - make necessary adjustments
    - solve the problems and their causes
- In a master course:
  - change study plan?
  - improve teaching
  - •



#### 2.THE EMQAL

Erasmus Mundus Master in Quality in Analytical Laboratories



# THE EMQAL: THE ERASMUS MUNDUS MASTER FOR QUALITY IN ANALYTICAL LABORATORIES









#### Why?

Because analytical laboratories affect all aspects of modern society



#### Importance of Analytical Laboratories

Decisions in matters such as

quality of air;

acid rain;

quality of waterways

depend on the data provided by analytical laboratories



"The Environment Manager at this factory was having problems motivating his colleagues towards ISO14001."



#### Importance of Analytical Laboratories

★Correct medical diagnosis and treatment of patients depends on the results of clinical analysis



★ National and international trade are critically dependent on analytical results, with chemical composition often the basis for the definition of the value of goods





### Why "Quality" in Analytical Laboratories?

04/q1/09 Erasmus Mundus 16 40



#### The cost of errors

Wrong diagnostics; loss of patients In clinical analysis

In trade

Supply of substandard goods / high cost of replacements

In drinking water

Harmful contaminants undetected

In environmental monitoring

Hazards being undetected / identification of unreal hazards

In any case

Loss of confidence in the validity of future results



#### Quality Systems in Analytical Laboratories

ISO 17025

Competence is a requirement



**Accreditation** 

ISO 9001

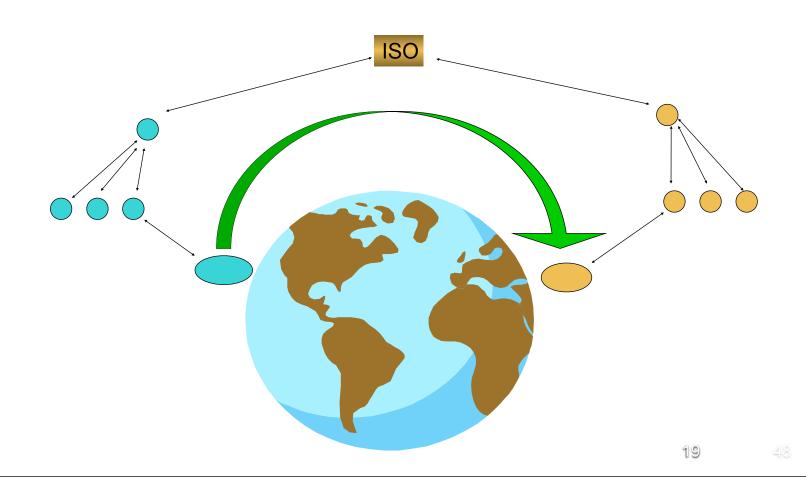
Competence is *not* evaluated



Certification



#### Comparability of results worldwide



#### Objectives of this programme

- Training laboratory scientists and administrators to implement and manage Quality Systems in Analytical Laboratories, focusing on:
  - Accreditation
  - Worldwide comparability



- Started in 2002 in UAlg
  - Increasing number of analytical laboratories;
  - Need for qualified personnel, familiar with accreditation procedures;
    - Three important areas:
      - Water analysis
      - Food analysis
      - Clinical analysis

The answer:

A master course teaching

Quality Management,
the fundamentals of Analytical Methods,
the fundamentals of Statistical methods

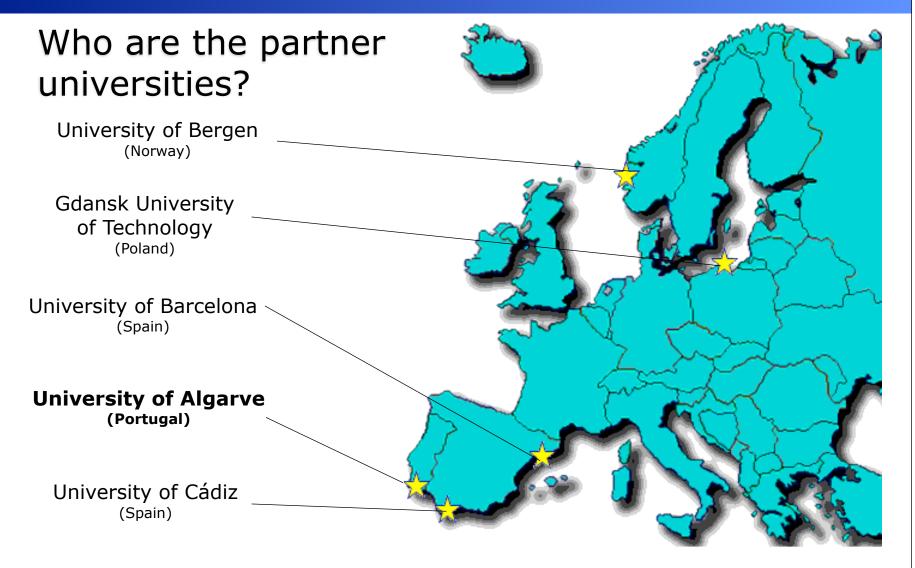


- "Mestrado em Qualidade em Análises"
- 2003/2005 1st edition
- 2004/2006 2nd edition
  - -High demand, specially by working students;
  - -But:
    - Not enough flexibility
    - Quality Management demands an international dimension

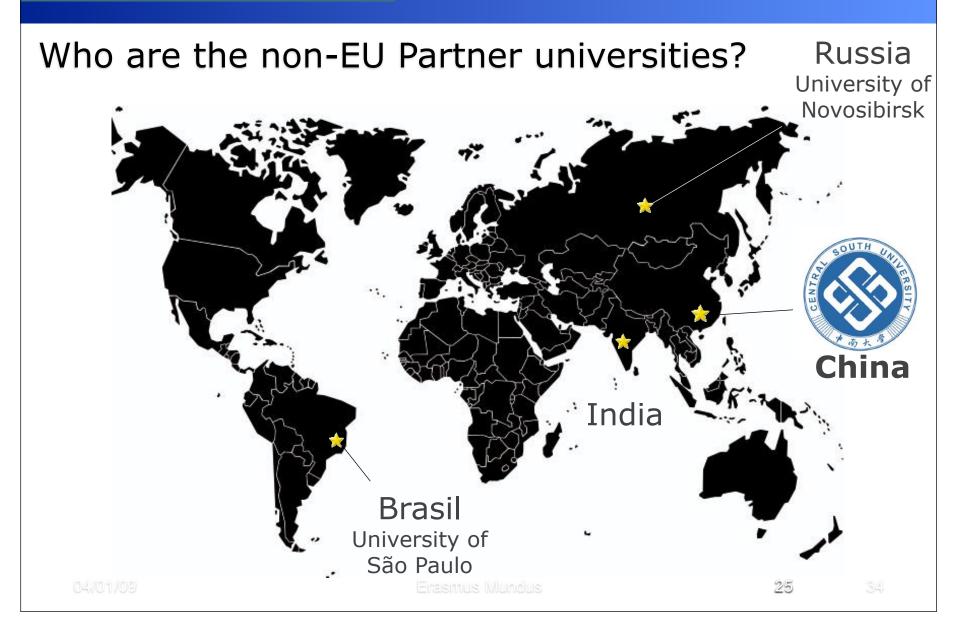


2004 – development of integrated master

- University of Algarve (UAlg)
- University of Bergen (UiB),
- University of Cadiz (UCA),
- Gdansk University of Technology (GUT)
- University of Malta (UoM)
- 2005
  - University of Barcelona (UB)
- 2007 Erasmus Mundus Master
- 2008 1st edition of EMQAL
- 2009 2nd edition of EMQAL
- 2010 Expansion of the Consortium
  - Central South University (China)
- 2010 3rd edition of EMQAL
- 2011 4th edition of EMQAL

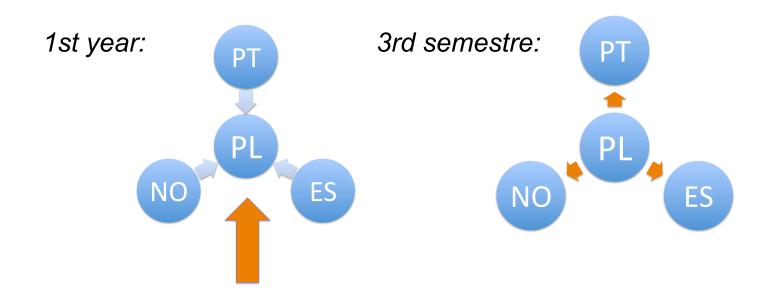








- Why is it "Erasmus Mundus"?
  - -Integrated curriculum
    - All partner universities participate in the same course
  - –Mobility of students and scholars
    - Must visit at least 2 countries of the consortium



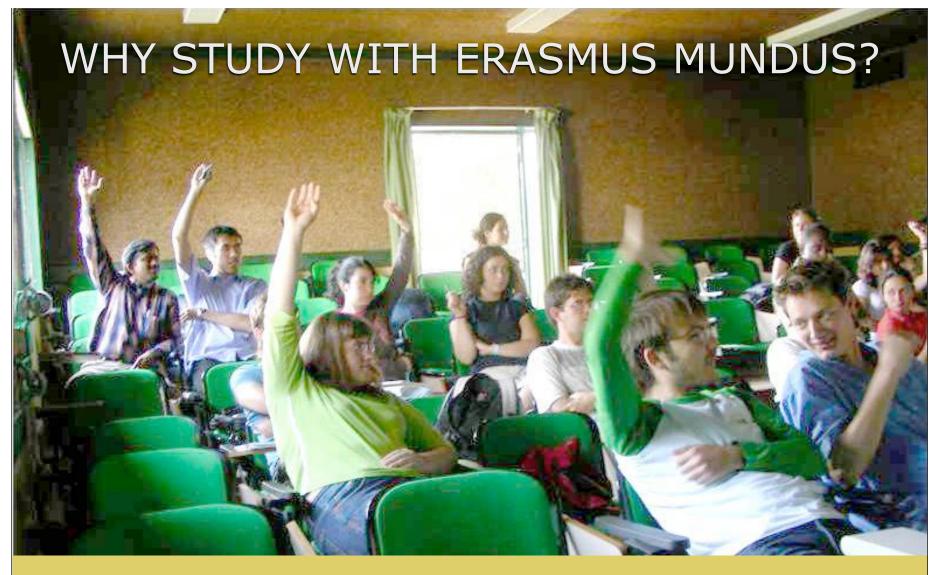
#### Students from all over the world





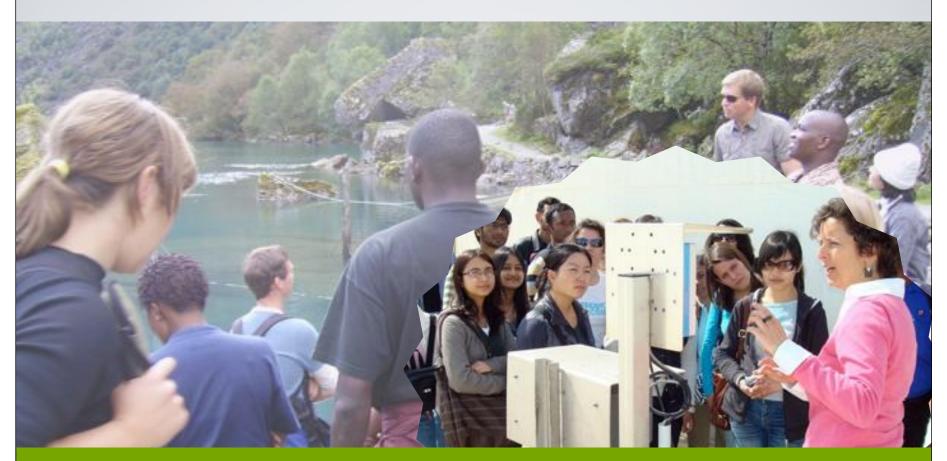
MULTICULTURAL GROUP OF STUDENTS
BEST STUDENTS RECEIVE STUDENTSHIP



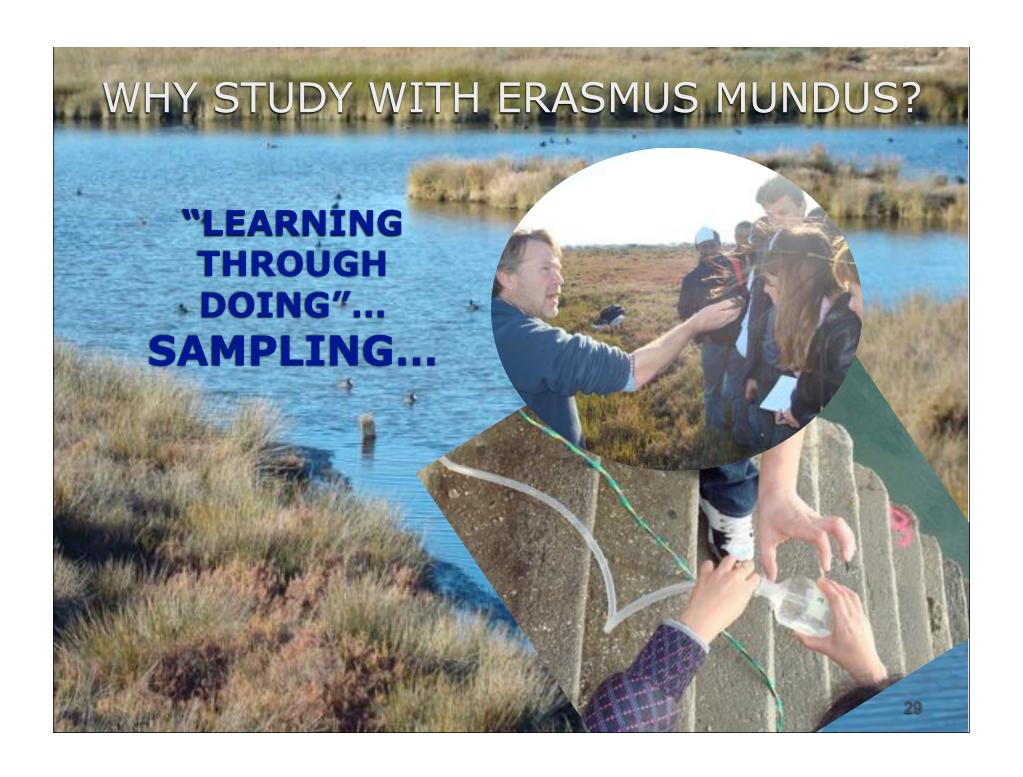


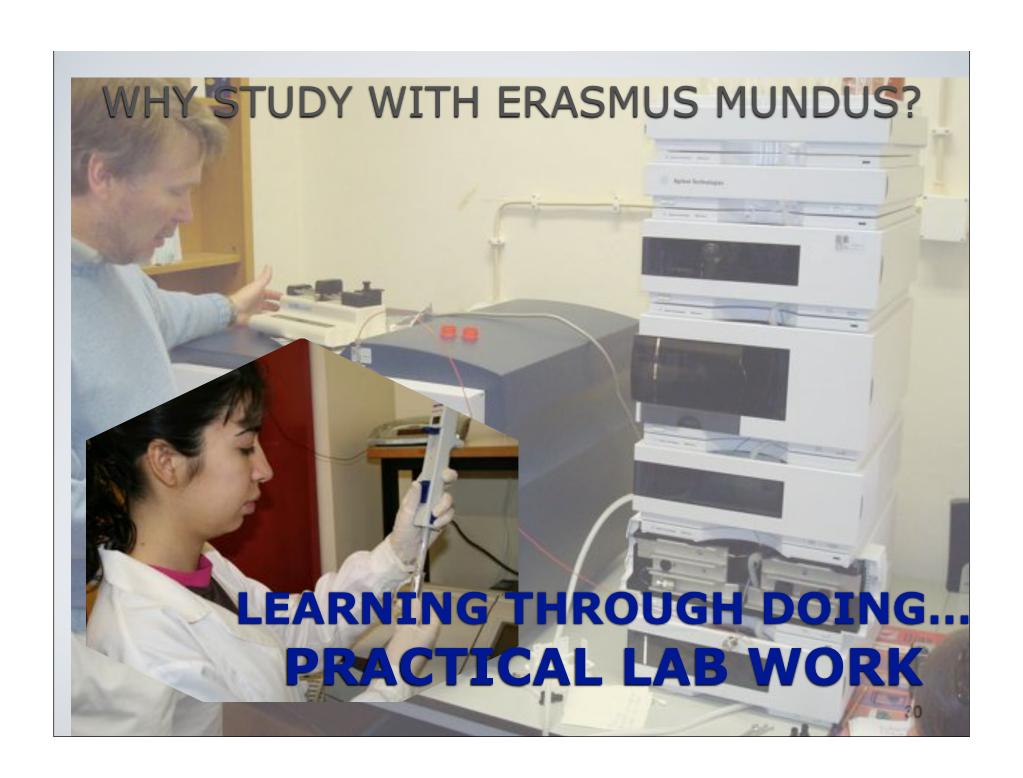
STUDENT PARTICIPATION IS IMPORTANT, NOT "PASSIVE" LEARNING





LEARNING FROM FIELD EXPERIENCE AND SITE VISITS





Which are the objectives of EMQAL?

Training laboratory scientists and administrators to implement and manage Quality Systems in Analytical Laboratories, focusing on:

- Laboratory Accreditation
- Worldwide comparability of analytical results

#### EMQAL QUALITY POLICY

#### · Mission:

- capacity building and training of professionals capable of implementing and managing quality systems in analytical laboratories.
- to promote European cooperation and research leading to higher standards in laboratory quality management.

#### · Vision:

- to be a world reference in higher education for analytical laboratory professionals.
- to be a model of successful European cooperation.
- to promote international harmonization of analytical procedures.

## EMQAL QUALITY POLICY

#### Objectives:

I. to develop adequate internal quality assurance mechanisms at three different levels:

the lectured modules;

the study programme;

the host institution facilities

- 2. to implement transparent external quality assurance mechanisms by the respective competent national authorities;
- 3. to collaborate with the national authorities and ENQA in establishing a common framework of reference for Quality Assurance



How does it work?

-Duration: 18 months

1 year
Classes
In host university

6 months
Research
project
In a 2nd country



#### 1 module = 2 ECTS

- = 50 h student workload (contact hours + self study)
- = 42 h (1 week) classes and study + 8 h preparation for and examination

#### "Contact" hours may be

- · theoretical classes.
- · practical classes (exercises and problem solving),
- · laboratorial.
- · field work,
- · seminars,
- tutorials

#### No. of contact hours may vary in each module from 10 to 20 h:

- More theoretical modules -> 10h
- More practical modules -> 20h



- Types of modules:
  - •QM Quality Management modules
  - AM Analytical Methods modules
  - DA Data Analysis modules

#### Structure of the course

- 30 modules = 60 ECTS credits
- Research thesis = 30 ECTS credits

Students build their study plan from a large set of modules

There are the following **restrictions** in the choice of modules:

- at least 5 QM modules;
- at least 5 AM modules;
- at least 5 DA modules;
- students must fulfil the **general learning outcomes** of the course



#### General Learning Outcomes:

- 1 Design, implement and manage a Quality System
- 2 Develop and evaluate a quality control scheme for a given type of measurement
- **3 -** Fully understand, both at theoretical and practical level, a set of advanced analytical techniques
- **4 -** Research, develop and validate new techniques and methods of analysis;
- **5 -** Plan a validation program for a given method of analysis
- **6 -** Identify critical aspects in a given method of analysis
- 7 Estimate the uncertainty for a given analytical result;
- 8 Develop Reference Materials
- 9 Organize and evaluate Collaborative Studies
- 10 Fully understand the current state of worldwide standardization and comparability of analytical results



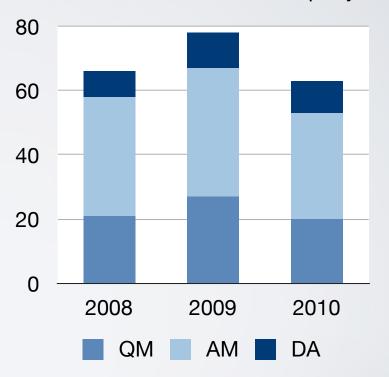
#### Some examples of modules...

		AM01 - Nat	tural Water Analysis
QM01 - Qualit	tv Systems	AM0101	Water Directive and CEN Standards
QM0101	European Quality Policy and Infrastructures	AM0102	Water – sampling and General Characterization
QM0102	Introduction to Quality Management	AM0104	Water —Metal Analysis
QM0103	ISO 9000 and ISO 14000 Systems	AM0105	Water —Analysis of Organic Components
QM0104	Laboratory Quality Systems: ISO/IEC 17025 and ISO 15189	AM0106	Water —Microbiological Analysis
QM0105	HACCP	710200	110.05.0109.0017.1101,515
	od Laboratory Practice	AM02 - Foo	nd Analysis
Q		AM0201	Official Food Control Directive and CEN Standards
QM02 - Mana	gement	AM0202	Foods - Metal analysis in organic matrices
QM0201	Business Management	AM0203	Foods - Organic Contaminants analysis
QM0202	Human Resources	AM0204	Foods - Microbiological analysis
QM0203	Managing Instalations, Equipment and Consumables	AM0205	Foods – Sample treatment
QM0204	Quality Systems Documentation	AM0206	Functional Foods Analysis
QM0205	Financial Accounting	AM0207	Electronic noses for food control
QM0206	Cost Accounting	70207	
Q		AM03 - Clir	nical Analysis
QM03 - Trace	ability	AM0301	in Vitro Directive and CEN Standards
QM0301	Metrology	AM0302	Instrumentation and automation in Clinical Analysis
QM0302	Calibration and Verification	AM0304	Clinical Pathology
QM0303	Proficiency Testing Schemes and Certified Reference Materials	AM0305	Urine and Body Fluids Analysis
QM0304	Preparation and Use of reference Materials	AM0306	Haematological Analysis
QM0305	Quality of Analytical Results, Traceability	AM0307	Medical Microbiology
•		AM0308	Interpreting Laboratory Results
OM05 - Metho	ods of Analysis	AM0309	Fundamentals of Biochemical Analysis
QM0501	Method research	AM0310	Genetic Testing
QM0502	Method validation	AM0311	Virulogy
QM0503	Technical Writing		
•	, and the second		
QM06 - Quali	ty Audits	DA02 - Uncort	ainty Measurement
QM0601		DA0201	Introduction to Uncertainty Measurement
QM0602	Communication Techniques in Laboratory Audits	DA0201 DA0202	Uncertainty Measurement in Physical Tests and Calibration
		DA0202	Uncertainty Measurement in Chemical and Microbiological Tests
		DA0203	oncertainty measurement in chemical and microbiological rests
DA01 - Basic		DA03 - Chemo	ometrics
DA0101	Manauring variability and Error Propagation	DA0301	Experimental Design and Optimization
DA0103	Pograccion Analysis	DA0301	Fundamentals of Multivariate data analysis
DA0104	Ctatistical Desision and Analysis of Variance	DA0300	Pattern Recognition and Classification
		s Mundus	43 54
			70

## EMQAL IN FIGURES

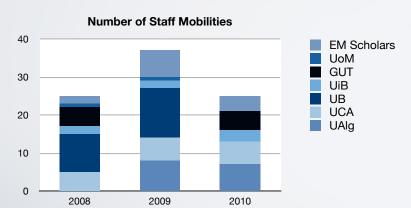
• 60 - 80 modules per year

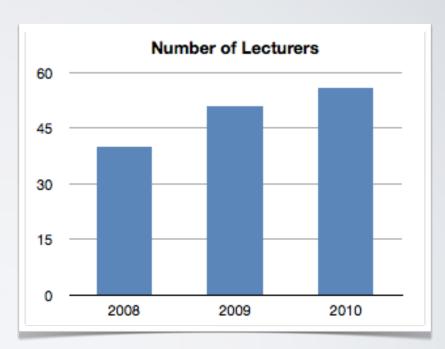
#### Number of Modules offered per year



### EMQAL IN FIGURES

- 60 80 modules per year
- 50 60 lecturers per year, coming from 5 universities;
- 18 25 students per year





### MANAGEMENT STRUCTURES





### **Management Structures**



PCm - Programme Committee

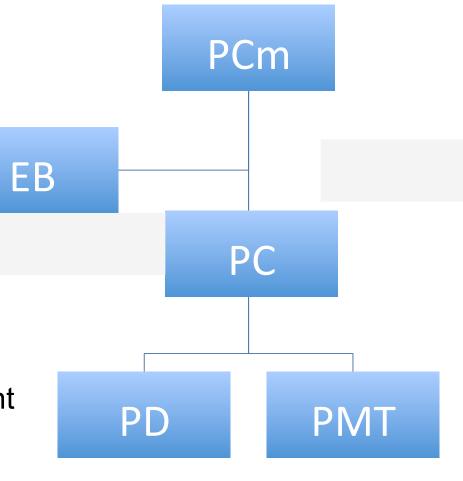
**EB - Examiners Board** 

PC - Programme Coordinator

PD - Programme Director

PMT - Programme Management

Team



# emQal

### **Management Structures**

#### PCm - Programme Committee

Makes the Decisions in EMQAL

#### **EB** - Examiners Board

Checks if the decisions are being followed and evaluates the quality of the course. The EXTERNAL EXAMINER attends EB meetings.

EB

PC

**PCm** 

#### PC - Programme Coordinator

has overall responsibility for the programme.

### PD - Programme Director

has overall responsibility for the current year of the taught course.

PD

**PMT** 

#### PMT - Programme Management Team

Assists the PC and PD with academic administration of the course.

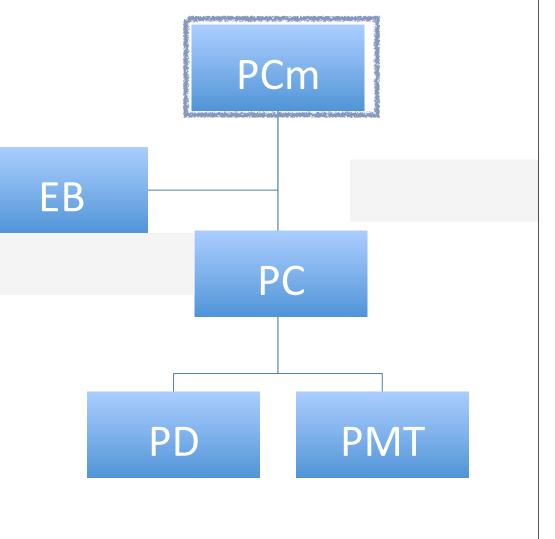
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### Management Structures

#### Composition of the PCm:

- PC
- Director of Postgraduate Programmes (in the Chair in the Host institution);
- all members of the PMT;
- · representatives and observers from collaborating organizations to ensure the courses retain relevance to the "world of work";
- Student representatives (1 representative for every 10 full-time students);
- · a representative module lecturer
- a project supervisor





### 3.1 - QUALITY ASSURANCE

Quality Assessment is only part of Quality Assurance...

# Quality Assessment

**Lectured modules** - assessed by students and lecturers after each taught module (SEEQ questionnaire)

**Study programme** - assessed at least once per year by students (general questionnaire)

**Host institution facilities** - assessed by lecturers after each taught module and by students at least once per year. <sup>51</sup>



### **Quality Assessment**

- All questionnaires are anonymous.
- questionnaires should be filled online after each module takes place, and before grades are published.

- Module questionnaires based on Marsh's SEEQ -Student Evaluation of Educational Quality
- quality of lecturers evaluated from the point of view of:
- Learning
- Enthusiasm
- Organization
- Group Interaction

- Individual Rapport
- Breadth
- Examinations
- Assignments
- 48 questions per module (per week)
- 70 modules ...



Education and Culture DG								
European Master in Quality in Analytical Laboratories								Students are invited to share their ideas and knowledge
Questionnaire								2 . Students are encouraged to ask questions and are given meaningful
Student Evaluation of Educational	Ouality	<b>v</b>						3 . answers.
Stadent Evaluation of Educational	Quae,						_	Students are encouraged to express their own ideas and/or question the 4. instructor
odule Code: Lecturer:								Do you have any comments to add about the GROUP INTERACTION of the instruct
ear student, this questionnaire is part of	Poor					_		E. INDIVIDUAL RAPPORT:
ne Quality Assessment of EMQAL. Your	ک P					Good		
nswers will help us understand and	Š	Poor				ery (		1. Household in Ministry territories of the Control
nprove the quality of the course. Please	gree	е/Р	~	aple	99	e <		Instructor makes students feel welcome in seeking help/advice in or 2 . outside of class
ead each question very carefully. Make are you understand what is being asked.	Completely disagree / Very	Strongly disagree /	Disagree / Weak	Reasonable	Stronlgy Agree / Good	Completely agree / Very		Instructor has a genuine interest in individual students
eport how you feel about this module,	tely	y dis	98	Rea	y Agı	tely	<u></u>	instructor is adequately accessible to students during office hours of after OOOOO
onestly and as objectively as possible.	nple	ongl	sagre	Agree /	onlg	nple	opinion	4 . class.
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ou have learned something which you consider valuable	0	0	0	0	0	0	0	
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D. GROUP INTERACTION

#### I. OVERALL:

How does this module compare with other modules you have had in 1. EMQAL?

000000

How does instructor compare with other instructors you have had in

Do you have any comments to add about your OVERALL EVALUATION of the module?

#### J. STUDENT AND MODULE CHARACTERISITICS:

Please answer each question

O easy
O medium difficulty
O hard
O very hard

1. Module difficulty, relative to other modules, is:

O very lightO LightO mediumO heavyO very heavy

2 . Module workload, relative to other modules, is:

O too slowO slowO about rightO fastO too fast

3 . Module pace, relative to other modules, is:

less than 10 10 - 20 20 - 30 30 - 40 over 40

4 . Hours per week required outside of class:

O verylow
O low
O medium
O high
O very high

00000

5 . Your level of interest in the subject prior to this module:

A B C D F O O O

6 . Your average grade point:

A B C D F

7. Your expected grade in the module:

less than 5 5-10 10-20 20 - 30 over 30

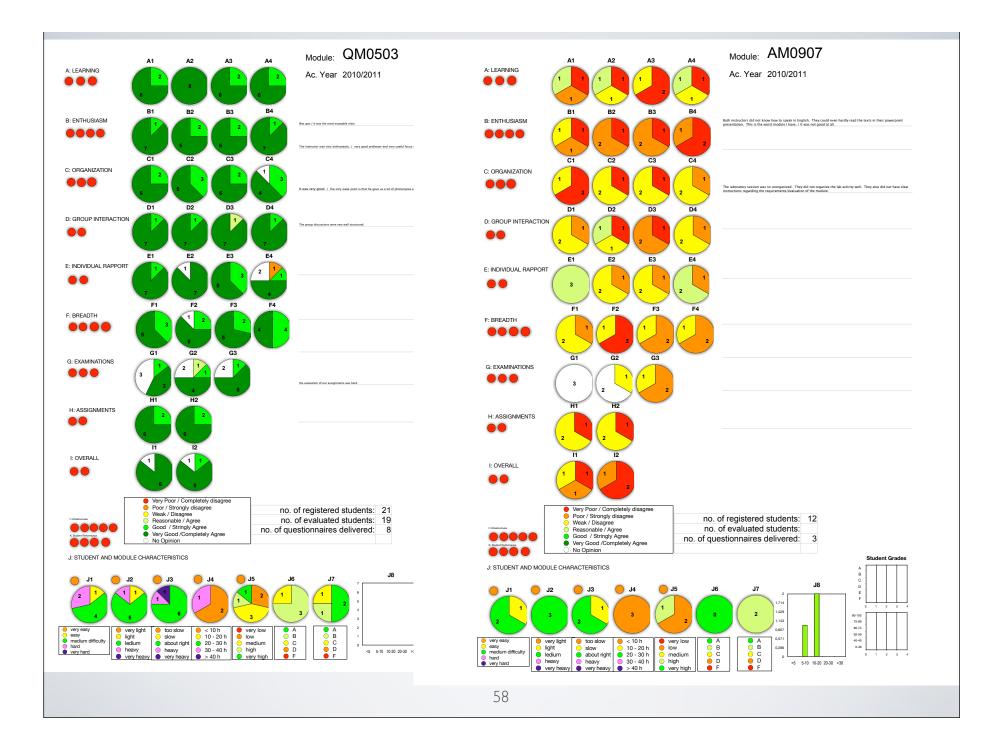
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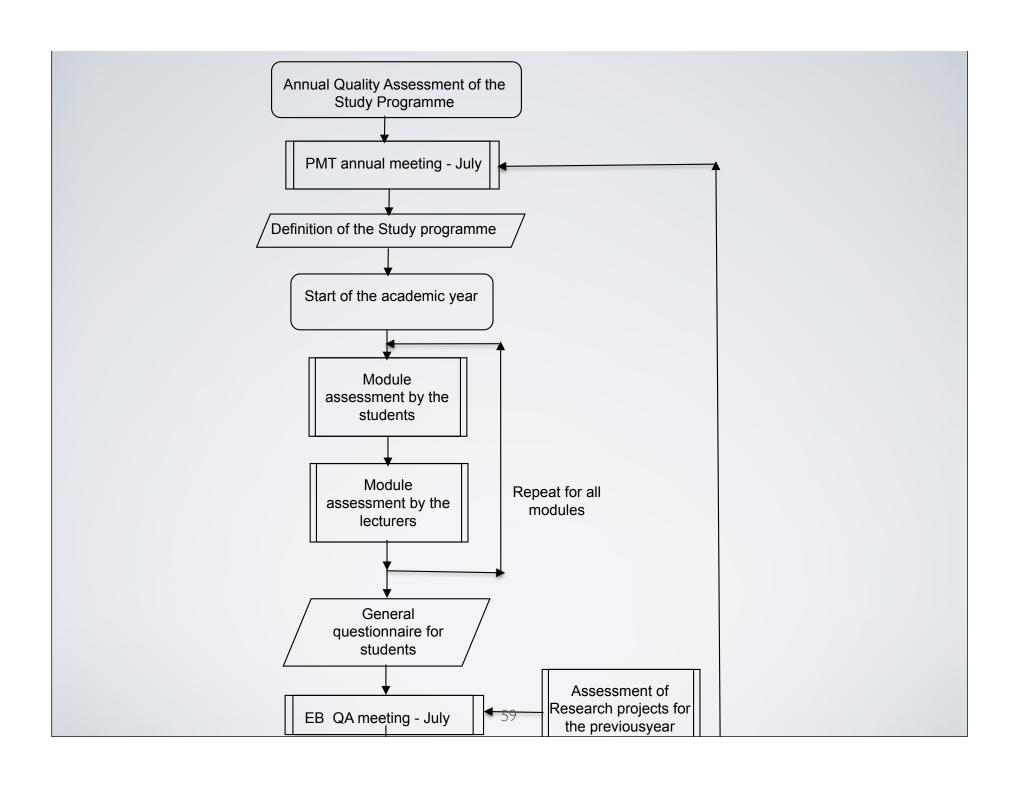
8 . How many modules did you take before this one?

Thank you for your collaboration!

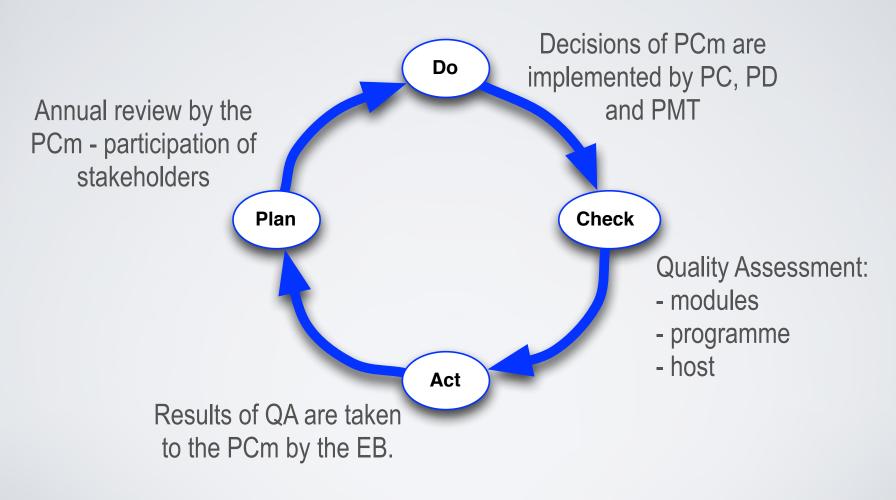
- Analysis of module questionnaires:
  - questionnaires are viewed as *flags* to indicate problems that need to be looked into
  - visual indicators make analysis much faster.







### EMQAL QUALITY ASSURANCE



### THANKYOU!